

# TOP 100 - World's leading armament companies in 2009

(source : Defense News , www.defensenews.com)

Rank in 2009	Company	Leadership	Country	2009			Rank in 2008
				Defense Revenue*	Total Revenue*	% of Revenue from Defense	
1	Lockheed Martin	Robert Stevens, Chairman and CEO	US	42 025,7	45 189,0	93,0	1
2	BAE Systems	Ian King, CEO	UK	33 418,8	35 094,1	95,2	2
3	Boeing	W. James McNerney, Chairman, Pres. and CEO	US	31 932,0	68 281,0	46,8	3
4	Northrop Grumman	Wes Bush, President and CEO,	US	30 656,9	33 755,0	90,8	4
5	General Dynamics	Jay Johnson, Chairman and CEO,	US	25 904,6	31 981,0	81,0	5
6	Raytheon Company	William Swanson, Chairman and CEO	US	23 139,3	24 881,0	93,0	6
7	EADS	Louis Gallois, CEO	NL	15 013,7	59 711,8	25,1	7
8	Finmeccanica	PierFso Guarguaffinil, Chairman and CEO	I	13 332,1	24 345,2	54,8	9
9	L-3 Communications	Michael Strianese, Chairman, Pres. and CEO	US	13 014,0	15 615,0	83,3	8
10	United Technologies	Louis Chenevert, Chairman and CEO	US	11 100,0	52 920,0	21,0	10
11	SAIC	Walt Havenstein, CEO	US	8 400,0	10 846,0	77,4	12
12	Thales	Luc Vigneron, Chairman and CEO	F	8 032,0	17 988,1	44,7	11
13	ITT	Steven Loranger, Chairman, President and CEO	US	6 097,5	10 904,5	55,9	13
14	KBR	William Utt, Chairman, President and CEO	US	5 410,2	12 105,0	44,7	14
15	Honeywell	David Cote, Chairman and CEO	US	5 382,0	30 908,0	17,4	15
16	Booz Allen Hamilton	Ralph Shrader, Chairman and CEO	US	4 299,0	5 100,0	84,3	22
17	CSC	Michael Laphen, Chairman, President and CEO	US	4 203,3	16 739,9	25,1	21
18	GE Aviation	David Joyce, President and CEO	US	4 200,0	18 700,0	22,5	18
19	URS	Martin Koffel, CEO	US	3 483,3	9 249,1	37,7	24
20	DCNS	Patrick Boissier, Chairman and CEO	F	3 355,0	3 355,0	100,0	25
21	Textron	Scott Donnelly, President and CEO	US	3 300,0	10 500,0	31,4	23
22	Almaz-Antei	Vladislav Menshikov, Director	RU	3 263,0	3 666,3	89,0	16
23	Rolls-Royce	Sir John Rose, CEO	UK	3 146,9	16 304,7	19,3	17
24	Safran	Jean-Paul Herteman, Président du directoire	F	3 067,7	14 569,0	21,1	27
25	Navistar Defense	Daniel Ustian, Chairman, President and CEO	US	2 885,0	11 569,0	24,9	19
26	Mitsubishi Heavy Industries	Hideaki Omiya, President	J	2 833,1	26 684,3	10,6	26
27	ATK	Mark DeYoung, President and CEO	US	2 740,0	4 807,7	57,0	29
28	Elbit Systems	Joseph Ackerman, President and CEO	IL	2 690,8	2 832,4	95,0	32
29	Harris	Howard Lance, Chairman, President and CEO	US	2 686,7	5 000,0	53,7	33
30	Rheinmetall	Klaus Eberhardt, CEO	D	2 646,6	4 768,9	55,5	31
31	Oshkosh	Robert Bohn, Chairman and CEO	US	2 594,8	5 695,2	45,6	41
32	Rockwell Collins	Clay Jones, Chairman, President and CEO	US	2 579,0	4 470,0	57,7	34
33	DynCorp International	William Ballhaus, President and CEO	US	2 381,9	3 585,3	66,4	NR
34	Bechtel	Riley Bechtel, Chairman and CEO	US	2 297,5	30 800,0	7,5	36
35	Cobham	Andy Stevens, CEO	UK	2 266,4	2 944,0	77,0	43
36	IL Aerospace Industries	Itzhak Nissan, President and CEO	IL	2 234,0	2 881,0	77,5	35
37	Babcock International Group	Peter Rogers, CEO	UK	2 138,7	3 016,1	70,9	46
38	CACI International	Paul Cofoni, President and CEO	US	2 078,3	2 730,2	76,1	44
39	Saab	Hakan Buskhe, President and CEO (as of 9/1)	SE	2 014,6	2 424,9	83,1	28
40	Goodrich	Marshall Larsen, Chairman, President and CEO	US	2 005,8	6 686,0	30,0	45
41	Hindustan Aeronautics	Ashok Nayak, Chairman	IND	1 999,5	2 182,1	91,6	48
42	Mitsubishi Electric	Kenichiro Yamanishi, President and CEO	J	1 968,8	36 135,2	5,4	49
43	ManTech International	George Pedersen, Chairman and CEO	US	1 919,3	2 020,3	95,0	47
44	QinetiQ Group	Leo Quinn, CEO	UK	1 795,4	2 599,4	69,1	30
45	Hewlett-Packard	Mark Hurd, Chairman, President and CEO	US	1 751,1	114 552,0	1,5	NR
46	Krauss-Maffei Wegmann	Frank Haun, President and CEO	D	1 722,1	1 722,1	100,0	39
47	Rafael Advanced Defense Systems Ltd.	Yedidia Yaari, President and CEO	IL	1 607,0	1 607,0	100,0	51
48	Serco	Edward Casey, Chairman and CEO	UK	1 597,0	6 215,6	25,7	52
49	Aviation Holding Co. Sukhoi	Mikhail Pogosyan, Director	RU	1 522,0	1 640,0	92,8	40
50	Singapore Technologies Engineering Ltd	Tan Pheng Hock, President and CEO	SING	1 451,3	3 819,3	38,0	54

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51	Samsung Techwin	ChangSuk Oh, President and CEO	S. Kor.	1 374,0	3 085,7	44,5	71
52	General Atomics	J. Neal Blue, Chairman and CEO	US	1 369,8	NA	NA	57
53	Dassault Aviation	Charles Edelstenne, Chairman and CEO	F	1 366,5	4 770,3	28,6	38
54	Nexter	Luc Vigneron, Chairman and CEO	F	1 236,9	1 236,9	100,0	69
55	Kawasaki Heavy Industries	Satoshi Hasegawa, President	J	1 123,9	12 645,9	8,9	50
56	Irkut	Oleg Demchenko, Director	RU	1 103,7	1 161,8	95,0	56
57	Kongsberg	Walter Qvam, CEO	NO	1 059,8	2 208,2	48,0	66
58	GKN	Marcus Bryson, CEO	UK	1 052,1	6 575,8	16,0	72
59	Force Protection	Michael Moody, Chairman, President and CEO	US	977,1	977,1	100,0	53
60	Jacobs Engineering	Craig Martin, President and CEO	US	971,7	11 467,4	8,5	62
61	Indra	Javier Monzón, Chairman	SP	950,9	3 504,5	27,1	59
62	Bharat Electronics	Ashwani Kumar Datt, Chairman and Man. Dir.	IND	916,0	1 101,2	83,2	74
63	Tactical Missiles	Boris Obnosov, Director	RU	910,9	990,1	92,0	55
64	Fluor	Alan Boeckmann, Chairman and CEO	US	871,5	21 990,3	4,0	61
65	Ruag	Lukas Braunschweiler, CEO	CH	844,9	1 566,1	53,9	68
66	VSE	Maurice Gauthier, President and CEO	US	840,3	1 014,6	82,8	65
67	ARINC	John Belcher, Chairman and CEO	US	833,5	1 243,9	67,0	75
68	Ultra Electronics Holdings	Douglas Caster, CEO	UK	815,4	1 019,2	80,0	73
69	Russian Helicopters	Andrei Shubitov, Director	RU	813,8	1 820,5	44,7	64
70	Meggitt	Terry Twigger, CEO	UK	810,2	1 800,5	45,0	63
71	Uralvagonzavod	Oleg Siyenko, Director	RU	801,5	1 144,0	70,1	80
72	NEC	Nobuhiro Endo, President (Representative Dir.)	J	778,6	38 613,3	2,0	58
73	Chemring	David Price, CEO	UK	778,9	785,9	99,1	87
74	Teledyne Technologies	Robert Mehrabian, Chairman, Pres. and CEO	US	777,8	1 765,2	44,1	70
75	RSK MiG	Mikhail Pogosyan, Director	RU	762,5	770,2	99,0	NR
76	Curtiss-Wright	Martin Benante, Chairman and CEO	US	759,0	1 810,0	41,9	77
77	CAE	Marc Parent, President and CEO	C	742,7	1 401,8	53,0	79
78	Alion Science and Technology	Bahman Atefi, Chairman and CEO	US	737,2	802,2	91,9	82
79	Battelle	Jeffrey Wadsworth, President and CEO	US	737,0	5 600,0	13,2	67
80	Fincantieri	Giuseppe Bono, CEO	I	735,4	4 558,9	16,1	86
81	Agility	Tarek Sultan, Chairman and Managing Director	Kuw.	715,5	1 705,4	42,0	37
82	Cubic	Walter Zable, Chairman	US	709,8	1 016,7	69,8	83
83	Diehl Stiftung	Thomas Diehl, President and CEO	D	690,0	2 928,3	23,6	60
84	Patria	Heikki Allonen, President and CEO	FIN	662,0	752,3	88,0	81
85	FLIR	Earl Lewis, Chairman, President and CEO	US	655,3	1 147,1	57,1	85
86	Aselsan	Cengiz Ergeneman, General Manager	TR	643,1	669,3	96,1	93
87	Day & Zimmermann	Harold Yoh, Chairman and CEO	US	637,0	2 100,0	30,3	88
88	Korea Aerospace Industries	Hong Kyung, Kim, President and CEO	S. Kor.	622,2	856,5	72,6	94
89	AAR	David Storch, Chairman and CEO	US	614,1	1 424,0	43,1	90
90	SRA International	Stanton Sloane, President and CEO	US	559,9	1 540,7	36,3	76
91	Sevmash	Nikolai Kalistratov, Director	RU	534,4	668,0	80,0	NR
92	Fujitsu	Masami Yamamoto, President and Repres. Dir.	J	533,4	5 028,2	10,6	95
93	Nammo	Edgar Fossheim, President and CEO	NO	513,8	549,6	93,5	91
94	MMPP Salyut	Yury Yeliseyev, Director	RU	494,7	521,3	94,9	NR
95	Embraer	Frederico Fleury Curado, President and CEO	Braz.	480,4	5 474,4	8,8	92
96	SRC/SRCTec	Robert Roberts, President and CEO	US	471,0	483,0	97,5	NR
97	IL Military Industries	Avi Felder, President and CEO	IL	465,0	500,0	93,0	78
98	Accenture	William Green, Chairman and CEO	IRL	453,0	21 580,0	2,1	98
99	M.C. Dean	William Dean, President and CEO	US	445,0	642,5	69,3	NR
100	Hyundai Rotem	Yeo-Sung Lee, Exec. Vice Chairman and CEO	S. Kor.	407,9	2 149,5	19,0	97
				400 744,7	1 055 265,0		

Source : Defense News (www.defensenews.com)

\*In millions of U.S. dollars.

Currency conversions for non-U.S. firms calculated using average market conversion rates over each firm's fiscal year to mitigate the effects of currency fluctuations.